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Supplementary Information for 23rd November 2010 Scrutiny Board (Health)

Item 7 Leeds Community Healthcare

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SUPPLEMENTARY INFORMATION

**AGENDA ITEM 7
LEEDS COMMUNITY HEALTHCARE**

**SCRUTINY BOARD (HEALTH)
23 NOVEMBER 2010**

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UNISON

UNISON
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*Leeds Community
Health Branch*

Branch Tel: 0113 3055168
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0113 3055120

Gerard Watson

Domestic Services

Civic Hall

LS1 1UR

Your Ref: A61/GW

Dear Gerard

Subject: Correspondence 27th October 2010

Deputation to Council – UNISON Request to Leeds City Council

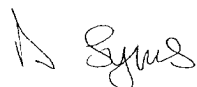
We note the letter sent at the end of last week and now feel that unless things change significantly the Branch does not feel the need to attend the meeting planned with the Council on the 23rd November 2010.

Since our application to you the health landscape concerning NHS Leeds has altered more favourably for an NHS solution for the provision of community services in health in the City of Leeds. It now appears that there is a strong likelihood that a Community Foundation Trust will be established to provide Community Services which is the preferred option for UNISON Members.

We understand that the council will in any event be involved in the consultative process with any proposal that NHS Leeds wish to implement in the future

We would like to thank Leeds City Council for its support on the day and the commitment from the council to support a Community Foundation Trust for the provision of community services in Leeds

Yours



Branch Secretary

UNISON

Leeds Community Health Branch

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TRANSFORMING COMMUNITY SERVICES – UPDATE

SUMMARY

Transforming Community Services is a three year programme aimed at developing community provision in line with both primary and secondary care transformation. The first key milestone within the programme is for all NHS commissioning organisations to separate from their provider arms by 31st March 2011.

On 29th September 2010 NHS Leeds Board reviewed options for the future provision of those services currently provided by Leeds Community Healthcare and agreed that a Community Foundation Trust was the preferred option. This was supported by NHS Yorkshire and the Humber (Strategic Health Authority)

This paper provides a summary of progress to date in developing the preferred model for the organisation, including rationale for a change in preferred model to Community Foundation Trust, and makes recommendations as to next steps in delivering the new organisational form.

BACKGROUND

1. In January 2009 *Transforming Community Services: enabling new patterns of provision* set out the range of options for organisational form. During the summer of 2009 NHS Leeds consulted with Leeds Community Health staff on their preferred option¹. The outcome of staff consultation supported the developments of a Community Foundation Trust and a case for the model was presented to the Board in October 2009. NHS Leeds Board subsequently approved Community Foundation Trust as the preferred model for future provision.

In January 2010 new *Transforming Community Services: enabling new patterns of provision* guidance was issued by the Department of Health. The new guidance indicated that whilst a range of options were still available it was highly unlikely that NHS Leeds would be supported in taking forward its preferred Community Foundation Trust model. As a result Leeds Community Healthcare, still wishing to pursue a stand alone organisational model, decided to explore the establishment of a Social Enterprise under the staff “right to request” scheme. NHS Leeds Board supported the development of the Social Enterprise Business Case in July 2010. Detailed negotiations with

¹ There are approximately 3000 staff in Leeds Community Healthcare and the survey delivered a 47% response rate (1400 staff (approx.)). Of those that responded, 97% (1360 staff (approx.)) were in favour of the Community Foundation Trust option.

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the NHS Yorkshire and the Humber and the Department of Health in late summer opened the opportunity for the reconsideration of the Community Foundation Trust option.

As this was the preferred model, both for the organisation and for staff, an application was submitted to the Department of Health for Leeds to be considered in the second wave of applicants for Community Foundation Trust status

On 1st November 2010 NHS Leeds/NHS Leeds Community Healthcare presented the proposal to the Department of Health Community Foundation Trust panel. The panel considered that the proposal made good strategic sense, was pro-competitive, should be sustainable, and had the potential to transform local community services and approved the forwarding of Leeds Community Foundation Trust application to the Department of Health Transactions Board. The case will be reviewed on 13th December 2010. The Department of Health Community Foundation Trust panel recommended the following actions take place prior to the Transactions Board meeting:

- a) Yorkshire & Humber Strategic Health Authority should further assure itself on organisational readiness and ensure a Director of Finance and Board are in place.
- b) Yorkshire & Humber Strategic Health Authority should assure itself on the financial aspects of the proposal.
- c) Leeds Community Healthcare to review the following documents and forward to Department of Health:
 - Short business case.
 - Opening balance sheet.
 - Financial projections for the next 3 years.
- d) A covering letter be provided from the Yorkshire & Humber Strategic Health Authority confirming the following
 - Yorkshire & Humber Strategic Health Authority and PCT Board have signed off for the Community Foundation Trust route.
 - Yorkshire & Humber Strategic Health Authority assurance of readiness for Trust status by December 2010.

NHS Leeds is currently working with the Yorkshire & Humber Strategic Health Authority and the Leeds Community Healthcare management team to ensure that the actions required by the Department of Health have been undertaken in readiness for the Transaction Board on 13th December 2010.

NHS LEEDS COMMUNITY HEALTHCARE – LIST OF SERVICES

List of services, as detailed on the website: <http://www.leedscommunityhealthcare.nhs.uk/>

Adult Services

- Anticoagulant service
- Cardiac service
- Community brain injury rehabilitation team
- Community intermediate care unit (CICU)
- Community multiple sclerosis team
- Community Rehabilitation Unit (CRU)
- Community stroke team
- Complex and palliative continuing care service (CAPCCS)
- Diabetes
- District nursing
- District nursing night service
- District nursing twilight service
- Falls service
- Intermediate care service
- Intermediate care / rapid response service
- Joint care management
- Long term conditions
- Neurology services
- Occupational therapy for adults with learning disabilities
- Pain service
- Palliative care service
- Parkinson's Disease nurse specialist
- Respiratory service
- Specialist nursing service
- Speech and language therapy (adults)
- TB liaison nursing service
- Tissue viability (wound care) and dermatology
- Urology and colorectal service
- Young adult team

Children and Family Services

- Child and adolescent mental health service (CAMHS)
- Child development centres
- Children's continuing care
- Children's growth and nutrition
- Children's integrated clinics
- Children's nutrition and dietetic service
- Community children's nursing service
- Community children's audiology service
- Complex and palliative continuing care service (CAPCCS)
- Family Nurse Partnership

- Health visiting
- Intensive Family Support Service
- Language Liaison Service
- Leeds Community Equipment Service (LCES)
- Looked after children and young people
- Newborn hearing screening
- Overseas travel
- Paediatric occupational therapy
- Paediatric ophthalmology
- Paediatric physiotherapy
- Physiotherapy for children with learning disabilities
- Safeguarding children team
- School immunisation team
- School nursing and Specialist Inclusive Learning Centres (SILC)
- Sickle cell and thalassaemia service
- Speech and language therapy
- TB liaison nursing service
- Watch it

Corporate and Support Services

- Infection Prevention and Control
- TB Liaison

Specialist Services

- Contraception and Sexual Health (CaSH)
- Community dental service
- Community Gynaecology
- Ear nose and throat (ENT) service
- Health access team (HAT) for asylum seekers
- Musculoskeletal and rehabilitation service
- No fixed abode (NFA) Team
- Nutrition and dietetics
- Ophthalmology service
- Podiatry (foot care)
- Primary care mental health service
- Prison health service
- Salaried primary care dental service (SPCDS)
- Special care dentistry service
- Smoking cessation (Leeds NHS stop smoking service)
- Weight management service